

# City of Alexandria, Virginia

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## MEMORANDUM

**DATE:** FEBRUARY 24, 2026

**TO:** THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

**FROM:** MORGAN ROUTT, DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET

**SUBJECT:** BUDGET MEMO #01: PROPOSED SCHEDULE AND ADD/DELETE PROCESS FOR FY 2027 BUDGET DELIBERATIONS

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This memo outlines the proposed schedule for FY 2027 budget deliberations and the add/delete process. This memo includes:

1. The due date for budget questions to receive responses in time for add/delete (**Monday, March 30**).
2. An overview of the add/delete process and timeline, including the deadline for add/delete proposals (**Thursday, April 9**). Staff requests notification of potential add/delete items requiring an ordinance no later than Monday, April 6 to docket for introduction and first reading on Tuesday, April 14, public hearing on Saturday, April 18, and final passage at budget adoption. City Council established the add/delete process rules of engagement in Resolution No. 3334 adopted on November 12, 2025.
3. A timeline with specific dates for public hearings, publication of public notices, work sessions and budget-related legislative or special meetings.

### **Staff Responses to Council Questions on the Proposed Budget and Capital Improvement Program**

All questions from members of Council should be sent to OMB Director Morgan Routt by e-mail or asked at Council meetings or work sessions. Staffs' practice is to respond to all questions as soon as feasible. The City Manager may also discuss questions with individual members as needed. The sooner a question is asked, the more likely it is to receive a full and complete answer in time to influence the add/delete process. Depending on the complexity of the question, information requested after Monday, March 30 may be too late for Council members to receive a complete response by Thursday, April 9, the due date for the City Council budget add/delete proposal forms.

City Council members will be asked to identify which questions relate to potential add/delete adjustments. OMB will use this information to prioritize those responses for quicker turnaround times. Non-add/delete-related budget questions will be prioritized next, followed by non-budget-related questions about City policies and services. Non-add/delete-related questions requiring significant staff research or analysis may be extended beyond the budget process with the requesting Council member's permission to focus on add/delete-related and budget-related responses.

**Add/Delete Process:** The City Council shall follow the process outlined below. This process is compliant with the add/delete process as outlined in City Council adopted Resolution 3334.

1. Continue use of the add/delete spreadsheet that was produced by OMB prior to the FY 2016 budget process and reintroduced in the FY 2017 budget process.
2. A City Council budget proposal form will be required in order to add or delete anything from the City Manager's Proposed Budget. The form will require the following prior to Council consideration:
  - Additional information related to how the change advances the Council's goals/priorities.
  - Additional information related to how this change impacts the performance of that program, service or goal.
  - The support of at least 3 of 7 Council members (the original sponsor and two-co sponsors).
  - Must be accompanied by an add/delete spreadsheet prepared by the Council member or OMB in which the sum of the individual Council members adds and deletes, including the items originally sponsored by that member and those co-sponsored by that member, are in balance or produce a revenue surplus.
  - Any add/delete proposal requiring a change to a City Ordinance or requiring a new ordinance must be submitted to staff eight days prior to the first legislative meeting in April in order for the item to be introduced and docketed for the April public hearing [For FY 2027, April 6].
3. The completed City Council budget proposal form must be returned to the Office of Management & Budget (OMB), with each of the steps from #2 above completed, at least 20 days prior to the adoption of the budget [for FY 2027, April 9].
4. City Council will hold a third budget public hearing to receive feedback on the preliminary add/delete items submitted by City Council Members [for FY 2027, April 18].
5. A combined list of all City Council budget proposals that meet the criteria in #2, any technical adjustments from OMB, and any City Manager recommended changes, will be provided and discussed at a City Council meeting in April [for FY 2027, April 21].
6. Council will work with OMB to refine/develop funding figures based on the proposals submitted, to be completed no later than the Preliminary Add/Delete work session [for FY 2027, April 21].
7. If Council reaches a consensus during the preliminary add/delete work session, the final add/delete work session will become optional.
8. Completed Council Budget Proposals, with funding, will be circulated to Council and the public the Friday prior to budget adoption [for FY 2027, April 24].
9. City Council will be required to keep the budget in balance once all decisions are made.
10. Budget Adoption will occur on April 29, 2026 with all City Council Budget Proposals, those approved and those not approved, made public upon adoption of the budget.

The City Council budget proposal form is attached to this memo. Please fill out the form electronically (preferred for ease in distributing) or by hand and submit the completed forms to OMB by Thursday, April 9, 2026.

**Proposed Schedule**

Below is the timeline recommended by staff for the FY 2027 budget approval process, based on the budget calendar adopted by City Council. The timeline includes the actions required by statute to be taken by certain dates for adopting the real estate and personal property tax ordinances.

Other considerations that shaped this schedule include:

- The budget public hearing is to be held Monday, March 9, 2026 at 5:30 pm. This schedule allows Council to have public input from the hearing available to it before it establishes a maximum real estate tax rate on Tuesday, March 10, 2026.
- City Council should decide the maximum possible real estate tax rate to advertise at least 7 days before a public hearing on that rate is held. Such a public hearing is scheduled for Saturday, April 18, 2026. **Therefore, Council must make this maximum real estate tax rate determination during a regularly scheduled legislative meeting on Tuesday, March 10, 2026.**

**FY 2027 BUDGET WORK SESSION AND HEARING SCHEDULE ACTION DATES**

All Meetings will have In-Person and Remote Attendance Options

Check the FY 2027 Budget Calendar online at <https://www.alexandriava.gov/Budget> for the latest information.

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| Tuesday,<br>February 24, 2026   | <b>Proposed Budget Presentation</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM)                                      |
| Wednesday,<br>February 25, 2026 | <b>Work Session #1: Capital Improvement Program (CIP) &amp; Revenues</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM) |
| Thursday,<br>February 26, 2026  | <b>Public Budget Presentation</b><br>Charles Houston Recreation Center, Multipurpose Room (7:00 PM)                               |
| Wednesday,<br>March 4, 2026     | <b>Work Session #2: Alexandria City Public Schools</b><br>ACPS Central Office, School Board Room (7:00 PM)                        |
| Monday,<br>March 9, 2026        | <b>Budget Public Hearing</b><br>Del Pepper Resource Center, Council Chamber (5:30 PM)   |
| Tuesday,<br>March 10, 2026      | <b>Introduce Tax Rate Ordinance and Set the Maximum Tax Rate</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM)         |
| Wednesday,<br>March 11, 2026    | <b>Work Session #3: Safe, Secure, &amp; Just</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM)                         |
| Saturday,<br>March 14, 2026     | <b>City Council Public Hearing/FY 2027 Budget Public Hearing</b><br>Del Pepper Resource Center, Council Chamber (9:30 AM)         |
| Monday,                         | <b>Work Session #4: Livable, Green, &amp; Prospering</b>  |

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| March 16, 2026               | Del Pepper Resource Center, Council Chamber (7:00 PM)  |
| Wednesday,<br>March 18, 2026 | <b>Work Session #5: Healthy, Thriving, &amp; Equitable</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM)                    |
| Wednesday,<br>March 25, 2026 | <b>Work Session #6: Accountable, Effective, &amp; Well-managed Government</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM) |
| Saturday,<br>April 18, 2026  | <b>Tax Rate Public Hearing/FY 2027 Budget Add-Delete Public Hearing</b><br>City Hall, Council Chamber (9:30AM)                         |
| Tuesday,<br>April 21, 2026   | <b>Work Session #7: Preliminary Add/Delete (7:00PM)</b><br>Del Pepper Resource Center, Council Chamber                                 |
| Monday,<br>April 27, 2026    | <b>Work Session #7: Final Add/Delete</b><br>Del Pepper Resource Center, Council Chamber (7:00 PM)                                      |
| Wednesday,<br>April 29, 2026 | <b>Budget Adoption/Tax Rate Adoption</b><br>Del Pepper Resource Center, Council Chamber (6:00 PM)                                      |

ATTACHMENTS:

Attachment 1 – City Council Budget Proposal Form